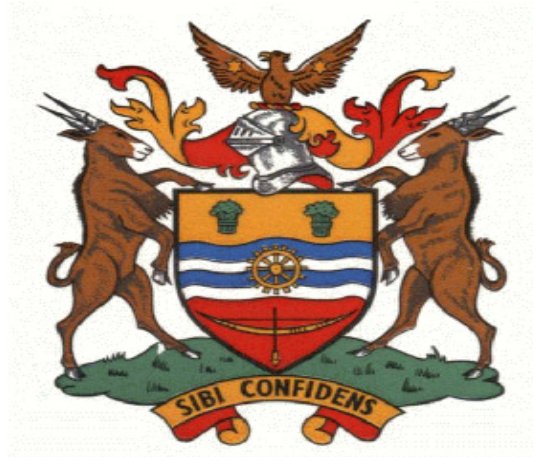


# **UMTSHEZI MUNICIPALITY**



## **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2012/2013**

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## **1. M AYORS FOREWORD**

The Municipal Finance Management Act defines the SDBIP in Section 1 as follows: “a detailed plan approved by the Mayor of a Municipality in terms of section 53(1)(c)(ii) for implementing the Municipality’s delivery of services and the execution of its annual budget and which must include the following:

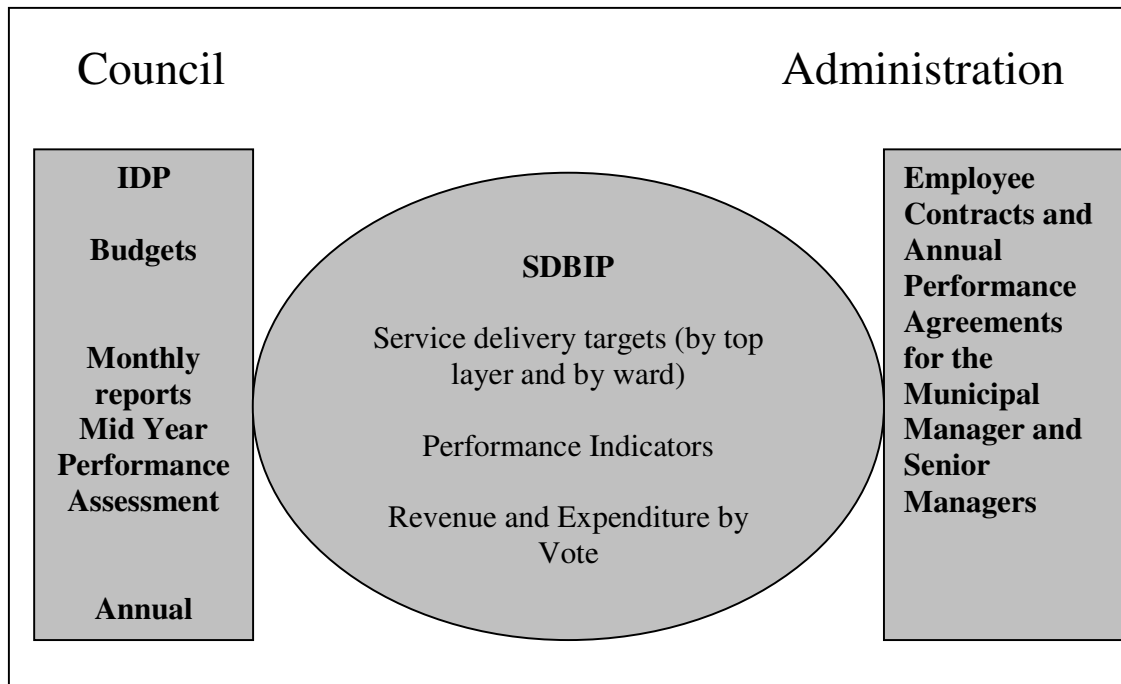
- (a) projections of each month of-
  - revenue to be collected by source; and
  - operational and capital expenditure, by vote
  
- (b) service delivery targets and performance indicators for each quarter.”

In developing a good performance management tool for the Municipality, the IDP is drafted, the budget is drafted and the service delivery and budget implementation plan is developed in order to put into effect the budget. The SDBIP is a monitoring and implementation tool that is the vital link between the Mayor, Council and Administration as it facilitates the process for holding management accountable for its performance. The SDBIP quantifies the strategic objectives as highlighted in the budget to measurable outcomes. It is then, that as a monitoring tool, the Mayor and Council are able to monitor the performance of the Municipal Manager. The Municipal Manager can also monitor the performance of Senior Managers and the Community is able to monitor the Municipality.

The SDBIP is an important management tool as it allows for monitoring of performance and implementation of identified strategies and goals. Adherence to this SDBIP will ensure that the objectives set out in the budget are achieved and hence the objectives and goals identified in the IDP will be realized, thus ensuring service delivery and that the Municipality meets the needs of the people.

## **2. INTRODUCTION BY THE MUNICIPAL MANAGER**

The SDBIP is defined as a contract between the administration, council and community where the goals and objectives as set out by the Council are quantified and can be implemented by the administration of the Municipality. National Treasury, MFMA Circular No. 13, diagrammatically depicts this relationship as follows:



## ***2.1 Vision, Mission And Core Values***

The vision of the uMtshezi Municipality is as follows:

**By 2016, uMtshezi Municipality will be the champion of a sustainable growth with an aim of building better communities**

### ***Mission Statement***

The Umtshezi Municipality in partnership with other stakeholders are committed to:

- Providing an enabling economic and social development environment
- Provide a robust plan for the vulnerable, including youth, physically challenged, gender and aged persons
- Work co-operatively to unlock resources from other spheres of government and the private sector
- Continuously provide services in an equitable manner taking Batho Pele Principles into cognizance
- Establish and maintain community networks that promote healthy engagements between the municipality and our stakeholders

- Strive to facilitate the provision of basic services
- Develop Umtshezi in a sustainable manner that does not compromise current and future generations.

The Municipality has used its vision and mission as its corporate strategy. The IDP is aligned to this strategy, the budget is aligned to the IDP, which means that the budget contains projects that fulfill the vision and mission of the Municipality. The SDBIP which is the ‘action plan’ for the budget and which is based on the budget, therefore encompasses the Municipality’s vision and mission.

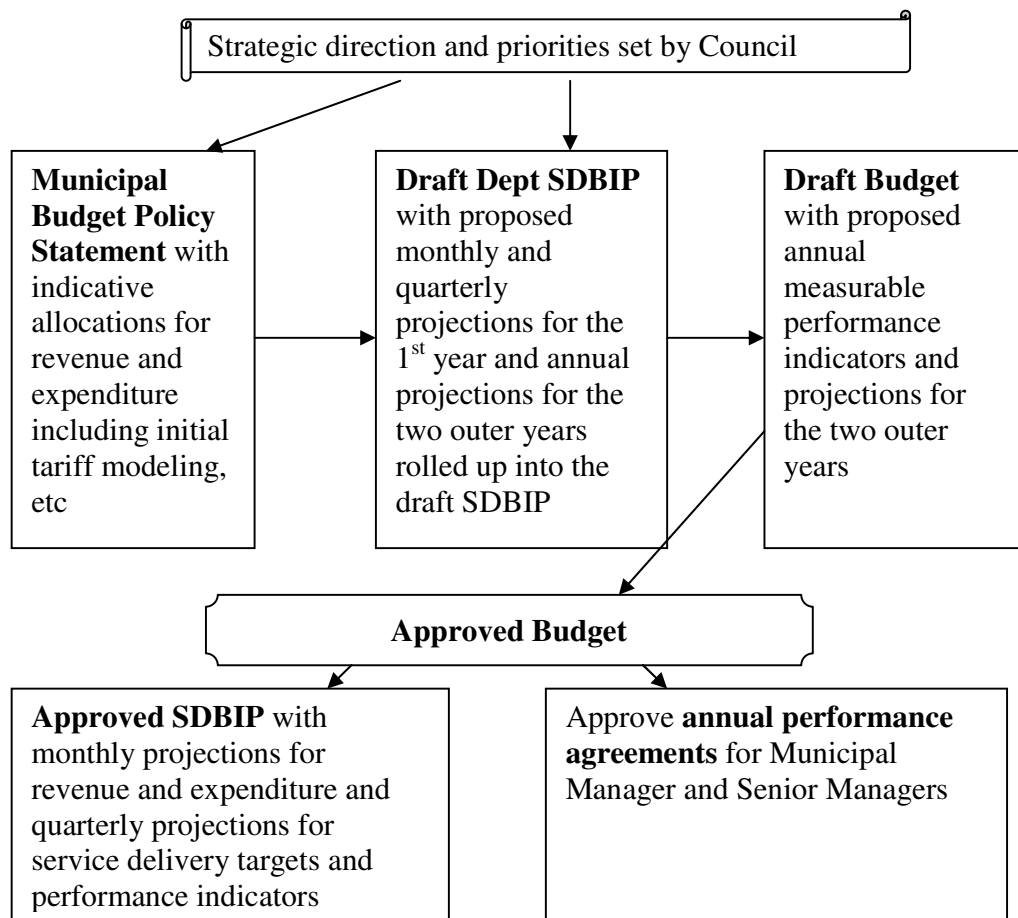
## ***2.2 Legislative Mandates***

<b>NATIONAL PRIORITIES</b>	
1.	Creation of decent work and economic growth
2.	Social and economic infrastructure
3.	Rural development linked to Land Reform
4.	Skills and human resource base
5.	Improving the nations health profile
6.	Fight against crime and corruption
7.	Cohesive and sustainable communities
8.	International co-operation
9.	Sustainable resource management
10.	Democratic development state

<b>PROVINCIAL PRIORITIES</b>	
1.	Create an image of new administration
2.	Caring and humane government
3.	Good governance
4.	Inclusive government
5.	Present a practical, measurable programme of action for government with time frames
6.	Use agriculture as the main platform for integration
7.	Household food security

## ***2.3 The SDBIP Process***

The process for preparing and approving the SDBIP, as depicted in MFMA Circular No.13, is diagrammatically summarized as follows:



## 2.4 Strategic Outcomes

KPA	STRATEGIC OBJECTIVES (IDP)
<b>1. Basic Service Delivery</b>	Access to electricity Access to solid waste disposal Free basic services Access to roads Community and public facilities Human Settlements Managing health facilities Safe and secure environment
<b>2. Municipal Institutional Development &amp; Transformation</b>	Human Resources Development Batho Pele principles Integrated development plan Performance Management systems Telecommunications

<b>3. Local Economic Development (LED)</b>	IT System Economic growth Poverty alleviation Tourism development Development of prioritized groups and learnerships Promotion of local economy
<b>4. Municipal Financial Viability &amp; Management</b>	Revenue enhancement Financial management Budgeting and reporting Expenditure control
<b>5. Good Governance &amp; Public Participation</b>	Community awareness Public participation Stakeholder liaison Policy development Internal auditing function Anti-corruption strategy

### 3. WARD INFORMATION

WARD NO.	NO. OF HOUSEHOLDS
1	2022
2	1720
3	1987
4	1969
5	1836
6	1733
7	2210
8	1794
9	1954

## 4. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
<b>R thousand</b>																	
<b>Revenue By Source</b>																	
Property rates		4,097	2,097	2,581	3,081	2,581	4,581	2,581	3,181	2,581	2,581	3,081	19,027	52,050	55,173	58,484	
Property rates - penalties & collection charges		482	482	482	482	482	482	482	482	482	482	482	487	5,789	5,847	5,906	
Service charges - electricity revenue		14,139	11,139	12,554	11,257	10,257	8,540	6,140	8,471	14,785	18,478	19,781	28,069	163,610	183,785	208,595	
Service charges - water revenue													-	-	-	-	
Service charges - sanitation revenue													-	-	-	-	
Service charges - refuse revenue		488	488	488	488	488	488	488	488	488	488	488	3,350	8,718	9,241	9,795	
Service charges - other													-	-	-	-	
Rental of facilities and equipment		14	13	12	13	15	25	20	10	8	15	16	16	177	188	199	
Interest earned - external investments													-	-	-	-	
Interest earned - outstanding debtors		22	22	22	22	22	22	22	22	22	22	22	22	264	280	297	
Dividends received													-	-	-	-	
Fines		10	15	25	14	35	45	36	24	26	22	24	26	302	305	308	
Licences and permits		358	487	357	356	756	451	331	387	356	321	301	357	4,818	5,059	5,312	
Agency services													-	-	-	-	
Transfers recognised - operational		2,756	3,512	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,006	33,078	36,675	39,714	
Other revenue		177	177	145	123	178	198	145	178	254	149	198	210	2,132	2,260	2,395	
Gains on disposal of PPE													-	-	-	-	
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>22,543</b>	<b>18,432</b>	<b>19,422</b>	<b>18,592</b>	<b>17,570</b>	<b>17,588</b>	<b>13,001</b>	<b>15,999</b>	<b>21,758</b>	<b>25,314</b>	<b>27,149</b>	<b>53,570</b>	<b>270,938</b>	<b>298,813</b>	<b>331,005</b>	
<b>Expenditure By Type</b>																	
Employee related costs		4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,961	4,955	59,526	63,097	66,885	
Remuneration of councillors		410	410	410	410	410	410	410	410	410	410	410	416	4,926	5,172	5,430	
Debt impairment		833	833	833	833	833	833	833	833	833	833	833	837	10,000	12,000	14,000	
Depreciation & asset impairment		2,916	2,916	2,916	2,916	2,916	2,916	2,916	2,916	2,916	2,916	2,916	2,924	35,000	38,000	40,000	
Finance charges		179	179	179	179	179	179	179	179	179	179	179	184	2,153	2,260	2,373	
Bulk purchases		11,534	9,521	9,121	8,012	7,421	6,452	6,102	9,875	10,140	14,451	17,895	21,791	132,315	148,338	168,363	
Other materials		608	608	608	608	608	608	608	608	608	608	608	616	7,304	7,671	8,054	
Contracted services		543	543	543	543	543	543	543	543	543	543	543	545	6,518	7,169	7,886	
Transfers and grants		1,889	1,889	1,889	1,889	1,889	1,889	1,889	1,889	1,889	1,889	1,889	1,890	22,669	24,452	26,398	
Other expenditure		1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,830	21,850	22,943	24,090	
Loss on disposal of PPE													-	-	-	-	
<b>Total Expenditure</b>		<b>25,693</b>	<b>23,680</b>	<b>23,280</b>	<b>22,171</b>	<b>21,580</b>	<b>20,611</b>	<b>20,261</b>	<b>24,034</b>	<b>24,299</b>	<b>28,610</b>	<b>32,054</b>	<b>35,988</b>	<b>302,261</b>	<b>331,102</b>	<b>363,479</b>	
<b>Surplus/(Deficit)</b>		<b>(3,150)</b>	<b>(5,248)</b>	<b>(3,858)</b>	<b>(3,579)</b>	<b>(4,010)</b>	<b>(3,023)</b>	<b>(7,260)</b>	<b>(8,035)</b>	<b>(2,541)</b>	<b>(3,296)</b>	<b>(4,905)</b>	<b>17,582</b>	<b>(31,323)</b>	<b>(32,289)</b>	<b>(32,474)</b>	
Transfers recognised - capital		1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,397	16,709	28,449	29,227	
Contributions recognised - capital													-	-	-	-	
Contributed assets					10,841	400							-	11,241	913	806	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(1,758)</b>	<b>(3,856)</b>	<b>(2,466)</b>	<b>8,654</b>	<b>(2,218)</b>	<b>(1,631)</b>	<b>(5,868)</b>	<b>(6,643)</b>	<b>(1,149)</b>	<b>(1,904)</b>	<b>(3,513)</b>	<b>18,979</b>	<b>(3,373)</b>	<b>(2,927)</b>	<b>(2,441)</b>	
Taxation													-	-	-	-	
Attributable to minorities													-	-	-	-	
Share of surplus/ (deficit) of associate													-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(1,758)</b>	<b>(3,856)</b>	<b>(2,466)</b>	<b>8,654</b>	<b>(2,218)</b>	<b>(1,631)</b>	<b>(5,868)</b>	<b>(6,643)</b>	<b>(1,149)</b>	<b>(1,904)</b>	<b>(3,513)</b>	<b>18,979</b>	<b>(3,373)</b>	<b>(2,927)</b>	<b>(2,441)</b>	



## 5. MONTHLY PROJECTIONS OF OPERATING EXPENDITURE AND REVENUE FOR EACH VOTE

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
<b>Revenue by Vote</b>																	
Vote 1 - Corporate Service		720	720	720	720	720	720	720	720	720	720	720	722	8,642	10,191	11,249	
Vote 2 - Municipal Manager													-	-	-	-	
Vote 3 - Finance and Budget		6,550	6,549	6,550	6,549	6,550	6,549	6,550	6,550	6,550	6,550	6,550	20,731	92,778	109,376	115,074	
Vote 4 - Civil Service		1,077	1,078	1,078	1,077	1,078	1,078	1,078	1,078	1,078	1,077	1,077	1,078	12,932	13,643	14,433	
Vote 5 - Planning,Economic and Community Service		544	544	544	544	544	544	544	544	544	544	544	3,400	9,384	10,023	10,593	
Vote 6 - Electrical Service		14,126	14,126	14,126	14,126	14,126	14,126	14,126	14,126	14,126	14,126	14,126	19,766	175,152	184,942	209,689	
Vote 7 - [NAME OF VOTE 7]													-	-	-	-	
Vote 8 - [NAME OF VOTE 8]													-	-	-	-	
Vote 9 - [NAME OF VOTE 9]													-	-	-	-	
Vote 10 - [NAME OF VOTE 10]													-	-	-	-	
Vote 11 - [NAME OF VOTE 11]													-	-	-	-	
Vote 12 - [NAME OF VOTE 12]													-	-	-	-	
Vote 13 - [NAME OF VOTE 13]													-	-	-	-	
Vote 14 - [NAME OF VOTE 14]													-	-	-	-	
Vote 15 - [NAME OF VOTE 15]													-	-	-	-	
<b>Total Revenue by Vote</b>		<b>23,017</b>	<b>23,017</b>	<b>23,018</b>	<b>23,016</b>	<b>23,018</b>	<b>23,017</b>	<b>23,018</b>	<b>23,018</b>	<b>23,018</b>	<b>23,017</b>	<b>23,017</b>	<b>45,697</b>	<b>298,888</b>	<b>328,175</b>	<b>361,038</b>	
<b>Expenditure by Vote to be appropriated</b>																	
Vote 1 - Corporate Service		1,701	1,701	1,701	1,701	1,701	1,701	1,701	1,701	1,701	1,701	1,701	1,711	20,422	21,858	23,406	
Vote 2 - Municipal Manager		93	93	93	93	93	93	93	93	93	93	93	87	1,110	1,177	1,248	
Vote 3 - Finance and Budget		6,739	6,739	6,739	6,739	6,739	6,739	6,739	6,739	6,739	6,739	6,739	6,734	80,863	96,931	104,699	
Vote 4 - Civil Service		1,455	1,455	1,455	1,455	1,455	1,455	1,455	1,455	1,455	1,455	1,455	1,449	17,454	21,217	22,275	
Vote 5 - Planning,Economic and Community Service		1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,435	21,675	22,456	23,377	
Vote 6 - Electrical Service		13,395	13,395	13,395	13,395	13,395	13,395	13,395	13,395	13,395	13,395	13,395	13,392	160,737	167,463	188,474	
Vote 7 - [NAME OF VOTE 7]													-	-	-	-	
Vote 8 - [NAME OF VOTE 8]													-	-	-	-	
Vote 9 - [NAME OF VOTE 9]													-	-	-	-	
Vote 10 - [NAME OF VOTE 10]													-	-	-	-	
Vote 11 - [NAME OF VOTE 11]													-	-	-	-	
Vote 12 - [NAME OF VOTE 12]													-	-	-	-	
Vote 13 - [NAME OF VOTE 13]													-	-	-	-	
Vote 14 - [NAME OF VOTE 14]													-	-	-	-	
Vote 15 - [NAME OF VOTE 15]													-	-	-	-	
<b>Total Expenditure by Vote</b>		<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>25,223</b>	<b>24,808</b>	<b>302,261</b>	<b>331,102</b>	<b>363,479</b>	
<b>Surplus/(Deficit) before assoc.</b>		<b>(2,206)</b>	<b>(2,206)</b>	<b>(2,205)</b>	<b>(2,207)</b>	<b>(2,205)</b>	<b>(2,206)</b>	<b>(2,205)</b>	<b>(2,205)</b>	<b>(2,205)</b>	<b>(2,206)</b>	<b>(2,206)</b>	<b>20,889</b>	<b>(3,373)</b>	<b>(2,927)</b>	<b>(2,441)</b>	
Taxation													-	-	-	-	
Attributable to minorities													-	-	-	-	
Share of surplus/ (deficit) of associate													-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(2,206)</b>	<b>(2,206)</b>	<b>(2,205)</b>	<b>(2,207)</b>	<b>(2,205)</b>	<b>(2,206)</b>	<b>(2,205)</b>	<b>(2,205)</b>	<b>(2,205)</b>	<b>(2,206)</b>	<b>(2,206)</b>	<b>20,889</b>	<b>(3,373)</b>	<b>(2,927)</b>	<b>(2,441)</b>	

## 6. MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE FOR EACH VOTE

Description	Ref	Budget Year 2012/13											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - Corporate Service													-	-	-	-
Vote 2 - Municipal Manager													-	-	-	-
Vote 3 - Finance and Budget													-	-	-	-
Vote 4 - Civil Service													-	-	-	-
Vote 5 - Planning,Economic and Community Service													-	-	-	-
Vote 6 - Electrical Service													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Corporate Service		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Finance and Budget		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Civil Service		1,062	1,062	1,062	1,062	1,062	1,062	1,062	1,062	1,062	1,062	1,367	13,049	13,449	14,227	
Vote 5 - Planning,Economic and Community Service		363	363	363	363	363	363	363	363	363	363	167	4,160	15,500	15,500	
Vote 6 - Electrical Service		-	-	2,500	-	-	1,500	3,200	-	-	-	-	7,200	-	-	
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	1,425	1,425	3,925	1,425	1,425	2,925	4,625	1,425	1,425	1,425	1,425	1,534	24,409	28,949	29,727
<b>Total Capital Expenditure</b>	2	1,425	1,425	3,925	1,425	1,425	2,925	4,625	1,425	1,425	1,425	1,425	1,534	24,409	28,949	29,727

## 7. MONTHLY CASH FLOW PROJECTIONS BY SOURCE

MONTHLY CASH FLOWS	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	R thousand												Budget Year	Budget Year	Budget Year
	July	August	Sept.	October	November	December	January	February	March	April	May	June	2012/13	+1 2013/14	+2 2014/15
<b>Cash Receipts By Source</b>													1		
Property rates	2,998	2,998	2,998	2,998	2,998	2,998	2,998	2,998	2,998	2,998	2,998	2,996	35,974	37,426	39,673
Property rates - penalties & collection charges	458	458	458	458	458	458	458	458	458	458	458	461	5,499	5,555	5,610
Service charges - electricity revenue	13,432	10,916	12,303	11,032	10,052	8,396	6,017	8,302	14,489	18,373	19,385	22,117	154,814	182,949	207,647
Service charges - water revenue												-			
Service charges - sanitation revenue												-			
Service charges - refuse revenue	464	464	464	464	464	464	464	464	464	464	464	470	5,574	5,908	6,262
Service charges - other												-			
Rental of facilities and equipment	13	12	11	13	15	24	20	9	7	14	14	16	168	179	189
Interest earned - external investments												-			
Interest earned - outstanding debtors	22	22	22	22	22	22	22	22	22	22	22	22	264	280	297
Dividends received												-			
Fines	10	15	25	14	35	45	36	24	26	22	24	26	302	305	308
Licences and permits	358	487	357	356	756	451	331	387	356	321	301	357	4,818	5,059	5,312
Agency services												-			
Transfer receipts - operational	2,756	3,512	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,756	2,006	33,078	36,675	39,714
Other revenue	94	94	94	94	94	94	94	94	94	94	94	97	1,131	14,624	16,329
<b>Cash Receipts by Source</b>	<b>20,605</b>	<b>18,978</b>	<b>19,488</b>	<b>18,207</b>	<b>17,650</b>	<b>15,708</b>	<b>13,196</b>	<b>15,514</b>	<b>21,670</b>	<b>25,522</b>	<b>26,516</b>	<b>28,568</b>	<b>241,622</b>	<b>288,960</b>	<b>321,341</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,397	16,709	28,449	29,227
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing	167	167	167	167	3,500	167	167	167	167	167	167	2,030	7,200		
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivable	25	25	25	25	25	25	25	25	25	25	25	21	296	60	100
Decrease (increase) in non-current investments	16	17	17	17	17	17	17	17	17	17	17	14	200		
<b>Total Cash Receipts by Source</b>	<b>22,205</b>	<b>20,579</b>	<b>21,089</b>	<b>19,808</b>	<b>22,584</b>	<b>17,309</b>	<b>14,797</b>	<b>17,115</b>	<b>23,271</b>	<b>27,123</b>	<b>28,117</b>	<b>32,030</b>	<b>266,027</b>	<b>317,469</b>	<b>350,668</b>
<b>Cash Payments by Type</b>															
Employee related costs	4,960	4,960	4,960	4,960	4,960	4,960	4,960	4,960	4,960	4,960	4,960	4,966	59,526	63,097	66,885
Remuneration of councillors	410	410	410	410	410	410	410	410	410	410	410	416	4,926	5,172	5,430
Finance charges	179	179	179	179	179	179	179	179	179	179	179	184	2,153	2,260	2,373
Bulk purchases - Electricity	11,534	9,521	9,121	8,012	7,421	6,452	6,102	9,875	10,140	14,451	17,895	21,791	132,315	157,096	178,304
Bulk purchases - Water & Sewer												-			
Other materials	609	609	609	609	609	609	609	609	609	609	609	605	7,304	7,671	8,054
Contracted services	543	543	543	543	543	543	543	543	543	543	543	545	6,518	7,169	7,886
Transfers and grants - other municipalities												-			
Transfers and grants - other												-			
Other expenditure	1,947	1,947	1,947	1,947	1,947	1,947	1,947	1,947	1,947	1,947	1,947	1,943	23,360	39,635	45,249
<b>Cash Payments by Type</b>	<b>20,182</b>	<b>18,169</b>	<b>17,769</b>	<b>16,660</b>	<b>16,069</b>	<b>15,100</b>	<b>14,750</b>	<b>18,523</b>	<b>18,788</b>	<b>23,099</b>	<b>26,543</b>	<b>30,450</b>	<b>236,102</b>	<b>282,100</b>	<b>314,181</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,034	2,035	24,409	28,449	29,227
Repayment of borrowing	433	433	433	433	433	433	433	433	433	433	433	437	5,200	5,900	5,700
Other Cash Flows/Payments												-			
<b>Total Cash Payments by Type</b>	<b>22,649</b>	<b>20,636</b>	<b>20,236</b>	<b>19,127</b>	<b>18,536</b>	<b>17,567</b>	<b>17,217</b>	<b>20,990</b>	<b>21,255</b>	<b>25,566</b>	<b>29,010</b>	<b>32,922</b>	<b>265,711</b>	<b>316,449</b>	<b>349,108</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(444)</b>	<b>(57)</b>	<b>853</b>	<b>681</b>	<b>4,048</b>	<b>(258)</b>	<b>(2,420)</b>	<b>(3,875)</b>	<b>2,016</b>	<b>1,557</b>	<b>(893)</b>	<b>(892)</b>	<b>316</b>	<b>1,020</b>	<b>1,560</b>
Cash/cash equivalents at the month/year begin:	2,271	1,827	1,770	2,623	3,304	7,352	7,094	4,674	799	2,815	4,372	3,479	2,271	2,587	3,607
Cash/cash equivalents at the month/year end:	1,827	1,770	2,623	3,304	7,352	7,094	4,674	799	2,815	4,372	3,479	2,587	2,587	3,607	5,167

## 8. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards		
IDP 2012/001	Municipal Transformation and Institutional Development	To provide efficient and effective Human Resource Services	Approved organogram	Date approved	n/a	30/05/2011	n/a	14/07/2011	14/07/2011	0	0	0	Corporate services	In-house	n/a		
IDP 2012/002			Employment of staff in terms of Umtshezi Municipality's Equity Plan	Number of staff employed in terms of the Plan	425	347	78	10	5	1	1	3	Corporate services	Salary Budget	All		
IDP 2012/003			Number of black staff to be employed in management	Number of staff	4	3	1	1	1	0	0	0	Corporate services	Salary Budget	All		
IDP 2012/004			Women employed by the municipality	Number of women employed	100	95	5	5	3	0	1	1	Corporate services	Salary Budget	All		
IDP 2012/005			Youth employed by the municipality	Number of youth employed	70	65	5	5	3	0	0	2	Corporate services	Salary budget	All		
IDP 2012/006			Disabled staff employed by the municipality	Number of staff	2	1	1	1	0	0	0	1	Corporate services	Salary Budget	All		
IDP 2012/007			Approved Workplace Skills Plan	Yes/No	30/07/11	n/a	0	n/a	Y	28/07/2011	28/07/2011	0	0	0	Corporate services	In-house	All
IDP 2012/008			Budget spent on Workplace Skills Plan	Percentage spent	100%	0%	100%	100%	100%	0	0	0	100%	Corporate services	Skills Levy		

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards	
IDP 2012/009		To conform to the Principles of Batho Pele	Customer satisfaction survey to be conducted	Number of surveys	1	0	1	1	0	0	0	1	All	In House	All	
IDP 2012/010			Displaying of required legislation (Batho Pele, BCEA, OHS Act, EE)	Number of Acts displayed	4	0 new acts	n/a	4	1	1	1	1	All	None	All	
IDP 2012/011		To develop a credible IDP	Adopted IDP	Date adopted	30/06/12	14/06/2011	n/a	30/06/2012	0	0	0	30/06/2012	MM	100000	All	
IDP 2012/012			Timeous adoption of a budget	Yes/No Date adopted	30/06/12	Yes 14/06/2011	None	Yes 30 June 2012	0	0	0	30 June 2012	FIN	In house	All	
IDP 2012/013			Timeous adoption of SDBIP	Yes/No Date adopted	30 June 2011	30 June 2011	N/A	30 June 2012	0	0	0	30 June 2012	FIN	In house	All	
IDP 2012/014			Timeous submission of annual financial Statements to AG	Yes/No Date AFS Submitted	31/08/11	31 August 2010	None	31/08/2011	31/08/2011	0	0	0	0	FIN	Nil	All
IDP 2012/015			Review Spatial development framework	Y/N Date of SDF Review	30/05/12	14/06/11	n/a	30/05/2012	n/a	n/a	n/a	n/a	30/05/2012	PECS	10000	All
IDP 2012/016			Disaster Management Framework Review	Date reviewed	30/05/12	N	n/a	30/05/2012	0	0	0	0	30/05/2012	PECS	53000	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/017			Environmental Management Plan Review	Y/N Date of review	n/a	Y (part of SDF)	n/a	30/05/2012	0	0	0	30/05/2012	PECS	None	All
IDP 2012/018			Land use management system	Y/N Date adopted	n/a	Y	n/a	30/05/12	0	0	0	30/05/2012	PECS		All
IDP 2012/019			Functioning shared service for Development Planning	Chief planners reports quarterly 10 days after finalisation	n/a	n/a	Y	4	10 October 2011	10 January 2012	10 April 2012	10 July 2012	PECS	None	All
IDP 2012/020		To implement an effective Performance Management System	OPMS system in place	Y/N OPMS approved by Council	n/a	13/09/2010	n/a	15/08/2011	15/08/2011	0	0	0	Office of the MM	None	
IDP 2012/021	S57 Performance agreements signed (2011/12)		Number of agreements signed by 30/08/2012	5	3	2	5	30/08/2012	n/a	n/a	N/a	Office of the MM / Mayor	In house	All	
IDP 2012/022	Quarterly performance reports to be finalised within 30 days of the end of the quarter		Date of reports signed	n/a	0	n/a	30 days after end of quarter	31/10/2011	31/01/2012	31/04/2012	30/07/2012	Office of the MM	None	All	
IDP 2012/023	Draft Annual performance report 2010/11 submitted to the AG		Date submitted	n/a	31/8/2010	None	31/08/2011	31/08/2011	0	0	0	Office of the MM	None	All	

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards	
IDP 2012/024	Delivery and Infrastructure		Adopted Annual report 2010/11	Date adopted	n/a	31/01/2010	n/a	31/01/2012	0	0	31/01/2012	0	Office of the MM	None	All	
IDP 2012/025			Adopted Oversight report 2010/11	Date adopted	n/a	-	Yes	31/03/2012	0	0	31/03/2012	0	Office of the MM	None	All	
IDP 2012/026		To ensure effective telecommunications	Communication strategy reviewed	Date reviewed	n/a	Y	n/a	30/05/2012	0	0	0	30/05/2012	PECS	None	All	
IDP 2012/027		To ensure an effective IT service	IT Strategy reviewed	Date reviewed	n/a	Y	n/a	31/05/2012	0	0	0	31/05/2012	Corporate services	None	All	
IDP 2012/028		To develop and implement the Municipal Turnaround strategy	Implementation of the National Municipal Turnaround Strategy	Date adopted	n/a	28/05/2010	n/a	15/08/2011	15/08/2011	0	0	0	0	Office of the MM	None	All
IDP 2012/029				Date achieved	n/a	n/a	n/a	30/06/2012	0	0	0	30/06/2012	All	None	All	
IDP 2012/030		To ensure an effective administration service	Adoption of an approved file plan (registry)	Date adopted	n/a	n/a	n/a	30/05/2012	0	0	00	30/05/2012	Corporate services	None	All	
IDP 2012/031		To provide access to roads	Kilometres of tarred roads established by 30/06/2012	No of Kilometres established	50 km	0	50	1.6km	0	0	0	1.6km	Technical services	2 million	All	

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/032			Kilometres of gravel roads established	No of Kilometres established	3.2	2.6	2.6	600m	0	0	600		Technical services	477 000	Ward 9
IDP 2012/033			Kilometres of roads maintained	Kilometres (tarred)	107.88	21	86,88	30	5	10	10	5	Technical services	3100000	All
IDP 2012/034				Kilometres (gravel)	103.54	35	68,54	21	4	5	6	6	Technical services	(part of 7250000)	All
IDP 2012/035		To provide access to community and public facilities	New facilities provided	No of crèches Constructed by 30/06/2012	11	2	9	2	0	0	2	0	Technical services	1450000	6, 7
IDP 2012/036				Land Fill Site Fenced	1	0	1	1	0	0	1	0	Technical services	2405000	6
IDP 2012/037				No of parks / play areas / recreational areas established	27	11	16	2	2	0	0	0	0	PECS	external
IDP 2012/038		To provide access to electricity	Households with access to electricity	Number of households	11 400	11 400	0	11 400	0	0	0	11 400	Technical services	nil	
IDP 2012/039			New connections	Number of new connections (ESKOM)		N/a	6000 (estimate)	Monitor progress with ESKOM	Monitor progress with ESKOM 1 report	Monitor progress with ESKOM 1 report	Monitor progress with ESKOM 1 report	Monitor progress with ESKOM 1 report	Monitor progress with ESKOM 1 report	Technical services	N/a



IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/040				Number of new connections (Municipality)	1200	100	1100	1200	300	300	300	300	Technical services	nil	
IDP 2012/041		To provide access to solid waste disposal services	Households with access to solid waste disposal services	Number of households	13 094 (2007 survey)	20,291	0	13 094	13 094	13 094	13 094	13 094	PECS	Service provided internally	All
IDP 2012/042	New households with access to weekly waste disposal		Number of new households	13 094	20,291	0	13 094	13 094	13 094	13 094	13 094	13 094	PECS	Service provided internally	All
IDP 2012/043	Total volume of general waste collected		Tonnes of waste collected	n/a	No. of Trucks & Vans	n/a	10,000 tonnes	n/a	125x8 ton truck; 312x4 ton van	125x8 ton truck; 312x4 ton van	125x8 ton truck; 312x4 ton van	125x8 ton truck; 312x4 ton van	PECS	nil	All
IDP 2012/044	To provide access to free basic services		Households with access to free basic electricity	Number of households	y	3103	N/a	3103	775	775	775	778	Finance/Electricity	In House	All
IDP 2012/045			Households with access to free basic waste disposal	Number of households	y	3103	6872	3103	0	0	775	778	Finance	705 000	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012//04 6		To provide access to housing	New houses constructed	Number of units	13,961	7089 (Per human settlement plan)	6872	Appoint IA's for 1000 units  Submit TI Applications for 2000 units	0	0	Appoint Implementing Agents for 1000 units	Submit Tranch 1 application for 2000 units	Department of Human Settlements / PECS	Internal Process	All
IDP 2012//04 7			Application to DoHS for approval of subsidy allocation	Number of subsidies approved by 30/06/2012	8,450	0	8,450	2,000	0	0	0	2,000	Department of Human Settlements / PECS	110 000 000	3,4
IDP 2012//04 8			Turnaround time for approval of building plans	Average number of days taken to approve building plan	n/a	28 days	n/a	28 days	28 days	28 days	28 days	28 days	28 days	PECS	In house
IDP 2012//04 9		No. of building plans to be approved /annum	Number of building plans approved	n/a	53	37	100% approval of all submitted plans	approved all submitted plans	100% approval	100% approval	100% approval	100% approval	PECS	Internal Process	All
N/A		To manage health facilities	N/A	Clinics to be handed over to province	-	-	-	-	0	0	0	0	Dept of Health	-	-
IDP 2012//05 0			HIV strategy	Date of review	n/a	Y	n/a	30/05/2012	0	0	0	30/05/2012	PECS		All
IDP 2012//05 1		To provide a safe and secure	Community policing forums	Number of meetings held	n/a	3	n/a	4	1	1	1	1	Corporate services	n/a	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Dem and	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012//05 2		environment	Law enforcement	No of road traffic violation fines issued	n/a	2000	n/a	1600 fines	400	400	400	400	Corporate services	In house	All
IDP 2012//05 3			Km 's of roads painted	Distance of Roads repainted	15 km	-	-	40km	10.km	10km	10km	10km	Corporate Services	10 000	All
IDP 2012//05 4			<b>ERECTED SIGNS</b>	Number of signs repaired	40 signs	40	-	40	10	10	10	10	Corporate services	5 000	All
IDP 2012//05 5			Robots repaired/upgraded	Number of robots repaired/upgraded	8	0	8	5 robots,	1 robot to be repaired	1 robot to be repaired	1 robot to be repaired	2 robots repaired and 1 intersection	Corporate Services	10 000	All
IDP 2012//05 6	<i>Local Economic Development</i>	To stimulate economic growth	Promotion of new investment and expansion through the municipality's incentive policy	Number of new investments in the municipality	n/a	0	n/a	1	0	0	0	1	<b>MM</b>	N/A	All
IDP 2012//05 7				Number of new business expansions within the municipality	n/a	3	n/a	2	0	0	0	2			
IDP 2012//058		To alleviate poverty	Poverty Alleviation Programmes undertaken	Number of programmes	n/a	2	n/a	2	0	0	0	2	MM		All
IDP 2012//05 9		To promote tourism development	Develop Tourism strategy	Date approved	n/a	N	n/a	30/06/2012	0	0	0	30/06/2012	MM		All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012//060		To promote the development of prioritised groups	Capacity building initiatives undertaken	Number of SMME/s trained	n/a	17	n/a	20	0	0	0	20	MM		All
IDP 2012//061				Number of Co-Opts trained	n/a	20	n/a	20	0	0	0	20	MM		All
IDP 2012//062		To promote the local economy	Jobs created through the municipality's LED initiatives	Number of jobs created	n/a	47	n/a	30	0	30	0	0	MM	N/A	All
IDP 2012//063			Jobs created through the municipalities capital projects	Number of jobs created	n/a	72	n/a	200	0	0	100	100	PECS / MM		1,2
IDP 2id 012//064	Good Governance, Community Participation and Ward Committee Systems	To ensure an effective internal audit function	Financial and Performance audit committee	Y/N	n/a	Y	N/a	YES	YES	Y	Y	Y	Finance / MM	45 000	All
IDP 2012//065			Audit committee meetings	Number of meetings held	4	4	0	4	1	1	1	1	MM	45 000	All
IDP 2012//066			Internal audit activity	% Achievement of the internal audit plan	n/a	20%	100%	90%	25%	45%	70%	90%	Office of the MM	550 000	All
IDP 2012//067			Risk assessment	Approved risk profile	Y	Y	None	30/06/2012	0	0	0	30/06/2012	Office of the MM	In House	All
IDP 2012//068			Risk management strategy	Quarterly reports issued	4	1	3	4	1	1	1	1	Office of the MM	In House	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/069		To actively involve the community and stakeholders	Awareness campaigns	Number of campaigns	2	2	n/a	2	0	-	-	2	Office of the MM	100 000	All
IDP 2012/070			Mayoral imbizo's	Number of Imbizo's	3	3	0	3	0	1	1	1	Office of the MM	30 000	All
IDP 2012/071			Budget and IDP roadshows	Number of roadshows	4	5	0	4	0			4	Office of the MM / Finance	30 000	All
IDP 2012/072			Functioning IDP representative forums	Number of meetings held	2	1	1	2	0	0	1	1	MM	S&T	All
IDP 2012/073			Sector department meetings	Number of meetings held	1	1	0	1	0	0	0	1	MM	S%T	All
IDP 2012/074			Ward Committees to be re-established	Number of Ward Committees established by 30/03/2012	9	6	3	9	0	0	9	0	Corporate services	20 000	All
IDP 2012/075			Ward Committee meetings	Number of meetings held	36	0	36	36	9	9	9	9	Corporate services	20 000	All
IDP 2012/076			Business Forum / Chamber of Commerce meetings	Number of meetings held	4	4	0	4	1	1	1	1	MM	S&T	All
IDP 2012/077			Municipal Adverts in local media	Number of adverts placed	n/a	10	n/a	10	2	2	2	4	All	100 000	All
IDP 2012/078		To actively participate	Mayoral Forum	Number of meetings held	4	0	4	4	1	1	1	1	Office of the MM	SNT	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/079		in IGR structures	Municipal managers' Forum	Number of meetings held	4	0	4	4	1	1	1	1	Office of the MM	SNT	All
IDP 2012/080	IDP managers Forum		Number of meetings held	4	2	2	4	1	1	1	1	MM	SNT	All	
IDP 2012/081	CFO Forum		Number of meetings held	4	1	3	4	1	1	1	1	Finance	SNT	All	
IDP 2012/082		To develop, review and implement policies, procedures, by-laws and sector plans where necessary (3)	Develop new policies, procedures, by-laws and sector plans where necessary (3)	% Compliance	n/a	Refer to Appendix A of 2011/12 IDP	n/a	3 policies	0	0	0	3 policies – File Plan LUMS Plan Tourism Strategy	All	In house	All
IDP 2012/083			Review existing policies, procedures, by-laws and sector plans where necessary (8)	% Compliance	n/a	Refer to Appendix A of 2011/12 IDP	n/a	8 policies	0	0	0	SDF Communication Strat, HIV AIDS Stret, Disaster management plan, FM Environmental Management Plan IT Policy Plan	All	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards	
IDP 2012/084			Effectively implement policies, procedures, by-laws and sector plans	% Compliance	n/a	Refer to Appendix A of 2011/12 IDP	n/a	100%	100% for existing reviewed policies	100% for existing reviewed policies	100% for existing reviewed policies	100% for existing reviewed policies	All	In house	All	
IDP 2012/085		To implement an anti-corruption strategy	Adopted Anti-corruption Strategy/Fraud Prevention Plan	Date Adopted	N/a	Y	n/a	30/03/2012	0	0	0	30/03/2012	Office of the MM		All	
IDP 2012/086	Financial Viability and Financial Management	To maximise the revenue collections of the municipality	Cash collected from customers	R value of revenue collected	None	111 171 000	None	144342 457	36 085614	36 085614	36 085614	36 085614	Finance	2 500 000	All	
IDP 2012/087			Amounts invoiced/billed to customers	R value invoiced/billed	None	168 530 215	None	200471520	50117880	50117880	50117880	50117880	50117880	Finance	In house	All
IDP 2012/088			Maintenance of the valuation roll	Number of supplementary rolls	2	2	0	2	0	0	1	1	1	Finance	150 000	All
IDP 2012/089			Review of tariffs 2011/12	Date approved by council	n/a	14/06/2011	n/a	30/06/2012	0	0	0	0	30/06/2012	Finance	In house	All
IDP 2012/090			Review of Rates Policy for 2011/12	Date approved by council	n/a	14/06/2011	n/a	30/06/2012	0	0	0	0	30/06/2012	Finance	In house	All
IDP 2012/091			Review of Credit Control Policy 2011/12	Date approved by council	n/a	14/06/2011	n/a	30/06/2012	0	0	0	0	30/06/2012	Finance	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/092		Rates Revenue Collected	Quarterly collection rate on billings	% collection rate	N/a	80%	N/a	80%	80%	80%	80%	80%	FIN	In house	All
IDP 2012/093	% growth in revenue collected by the municipality		% growth in revenue collected	N/a	1%	N/a	5%	5%	5%	5%	5%	5%	FIN	In house	All
IDP 2012/94	% of budgeted revenue for property rates collected		%property rates collection	N/a	50%	50%	90%	25%	25%	25%	15%	FIN	In house	All	
IDP 2012/95	Grants as a % of revenue received		% achieved	N/a	100%	None	100%	100%	100%	100%	100%	100%	All	In house	Finance
IDP 2012/96		To ensure compliance with all financial management requirements	To develop credible database for SMME's and co-opts	Date developed	n/a	N/a	n/a	30/09/11	30/09/11	0	0	0	Finance	In house	All
IDP 2012/97	Loan repayments		% Compliance to terms of loan	n/a	100%	n/a	100%	100%	100%	100%	100%	100%	Finance	In house	All
IDP 2012/98	Total revenue received from grants and subsidies		R Value	n/a	47246000	n/a	68 408 000	17102 000	17102 000	17102 000	171 02 000	Finance	In house	All	



IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/99			Total grants and subsidies spent	% spent	n/a	100%	n/a	100% of finance grants	100%	100%	100%	100%	All	In house	All
IDP 2012/100			Audit opinion 2010/11	Unqualified audit opinion	Clear audit	Unqualified, with other matters	n/a	Unqualified with other matters	0	Unqualified with other matters	0	0	Finance	In house	All
IDP 2012/101		To ensure realistic budgeting and timeous reporting	Total operating budget	R Value spent	None	222 819 000	None	27 5514154	68878538	68878538	68878538	68878538	Finance	In house	All
IDP 2012/102			Total salaries and wages budget (including benefits)	R Value spent	None	56 902 779	None	60849499	152 123 7475	152 123 7475	152 123 7475	152 123 7475	Finance	In house	All
IDP 2012/103			Adopt 2012/13 municipal budget	Date budget adopted	30/06/2011	14/06/2011	None	30/06/2012	0	0	0	30/06/2012	Finance	In house	All
IDP 2012/104			SDBIP for 2012/13 approved by Mayor	28 days after approval of Budget	n/a	30 June 2011	None	30 June 2012	0	0	0	30 June 2012	Finance	In house	All
IDP 2012/105			Table mid-year budget and performance report 2011/2012	Date – 25/01/2012	n/a	30/01/2011	None	25/01/2012	0	0	25/01/2012	0	Finance	In house	All
IDP 2012/106			Table 2011/12 adjustment budget	Date tabled	n/a	28/02/2011	None	28/02/2012	0	0	28/02/2012	0	Finance	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/107			Budget process plan 2012/13	Date adopted	n/a	29/09/10	none	31/08/2011	31/08/2011	0	0	0	Finance	In house	All
IDP 2012/108			Monthly report submitted to mayor	Date within 10 working days after month end	n/a	10 days after month end	n/a	10 days after month end	10 days after month	10 days after month	10 days after month	10 days after month	Finance	In house	All
IDP 2012/109			Quarterly reports to Mayor	Date - within 30 days of the quarter end.	n/a	n/a	n/a	30 days after quarter	30 days after quarter	30 days after quarter	30 days after quarter	30 days after quarter	Finance	In house	All
IDP 2012/110			Monthly report submitted to Provincial Treasury	Number of reports submitted to Provincial Treasury	n/a	12	0	12	3	3	3	3	Finance	In house	All
IDP 2012/111			Compile and submit Annual Financial Statements to the Auditor General	Date AFS submitted	1	31/08/2010	0	31/08/2011	31/08/2011	0	0	0	Finance	In house	All
IDP 2012/112			Compliance with MFMA requirements	% compliance	100%	100%	0	100%	100%	100%	100%	100%	Finance	In house	All
IDP 2012/113		To ensure effective expenditure control	Total operating expenditure	R value	n/a	216 177 000	n/a	253.353.302	63,338,325	63,33803 25	63,33803 25	63,33803 25	Finance	In house	All
IDP 2012/114			Budget vs. Actual	Monthly report to Council	n/a	12	n/a	12	3	3	3	3	Finance	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/115			Maintain Fixed assets register	Quarterly updates – 30 days after end of quarter	4	Annual	4	4	1	1	1	1	Finance	In house	All
IDP 2012/116			Updated credible indigent register	Yes/ No – 30 June 2012	1	Yes	None	30 June 2012	0	0	0	30 June 2012	Finance	In house	All
IDP 2012/117			Financial controls applied to ensure usage is monitored / limited to Indigent Policy	Yes/No		Yes	None	Yes	Yes	Yes	Yes	Yes	Finance	In house	All
IDP 2012/118			Schedule of expenditure submitted to Council monthly	Number of reports submitted - 12	n/a	12	0	12	3	3	3	3	Finance	In house	All
IDP 2012/119		% of Repairs and	Quarterly operational expenditure as a % of planned expenditure	% achieved	100%	100 %	0	100 %	100 %	100 %	100 %	100 %	All	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/120		Maintenance spent	Quarterly capital expenditure as a % of planned capital expenditure	% achieved	100%	100%	0	100 %	100 %	100 %	100 %	100 %	All	In house	All
IDP 2012/121	% of operational budget spent on repairs and maintenance		% achieve	100%	100%	0	100 %	100 %	100 %	100 %	100 %	100 %	All	In house	Finance
IDP 2012/122	Quarterly reports on maintenance expenditure		Rand value		4		4	1	1	1	1		All	In house	Finance
IDP 2012/123			MIG expenditure as a % of annual allocation	% achieved		100%		100 %	100 %	100 %	100 %	100 %	Civil/ Technical Services	In house	All
IDP 2012/124	To ensure compliance to SCM prescripts	Procurement Plan 2011/12	Date approved	01/07/2011		n/a	None	01/07/2011	01/07/2011	0	0	0	Finance	In house	All
IDP 2012/125		SCM performance reporting	Monthly	12	12	0	12	3	3	3	3	3	Finance	In house	All
IDP 2012/126		SCM Policy reviewed	Y/N – date reviewed	n/a	Y	None	30/06/2012	0	0	0	30/06/2012	12	Finance	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/127			Targeted spend achieved	Total Number of contracts/ rand value awarded	n/a	35,400,000	n/a	47,399,000	11,849,750	11,849,750	11,849,750	11,849,750	Finance	In house	All
IDP 2012/128			Compliance with SCM regulations	Total number of contracts awarded to SMMEs	4	11	0	4	1	1	1	1	Finance	In house	All
IDP 2012/129		Total number of contracts / rand value awarded to BEE suppliers		4	11	0	4	1	1	1	1	1	Finance	In house	All
IDP 2012/130		Total number of contracts/ rand value of contracts awarded to women		4	3	0	4	1	1	1	1	1	Finance	In house	All
IDP 2012/131		Total number of contracts/ rand value of contracts awarded to youth		4	2	0	4	1	1	1	1	1	Finance	In house	All

IDP Indicator No.	National KPA	Strategic objective	Measurable Objective/Output	Performance Measure/Indicator (Unit Of Measure)	Demand	Baseline (2010/11 estimates)	Backlog	Target	Q1	Q2	Q3	Q4	Responsible Department	Financial Implications	Wards
IDP 2012/132				Total number of contracts and value of contracts awarded to people with disabilities	4	0	0	4	1	1	1	1	Finance	In house	All
IDP 2012/133				% compliance with SCM policy	100%	100%	0	100%	100%	100%	100%	100%	Finance	In house	All

## 9. THREE YEAR DETAILED CAPITAL WORKS PLAN

DETAILS	FUNDING	IDP FEFEREN	2012/2013	2013/2014	2014/2015
<b>PECS</b>					
Youth Center	CNL	PEC119	200,000.00	0.00	0.00
Housing -Kwezi	CRU	PEC117	3,960,000.00	15,000,000.00	15,000,000.00
<b>CIVIL</b>					
Mig Funded Projects	MIG	ISC14	12,749,000.00	13,449,000.00	14,227,000.00
Mngwenya Gravel road (between ward 9&7)	CNL	ISC8	300,000.00	0.00	0.00
<b>ELECTRICITY</b>					
Transformer Upgrade	DBSA	ISE1	7,200,000.00	0.00	0.00
<b>TOTAL CAPITAL FUNDED</b>			<b>24,409,000.00</b>	<b>28,449,000.00</b>	<b>29,227,000.00</b>
<b>TOTAL GRANTS FUNDED</b>			16,709,000.00	28,449,000.00	29,227,000.00
<b>TOTAL COUNCIL FUNDED</b>			500,000.00	0.00	0.00
<b>TOTAL EXTERNAL BORROWINGS FUNDED</b>			7,200,000.00	0.00	0.00
<b>TOTAL CAPITAL FUNDED</b>			<b>24,409,000.00</b>	<b>28,449,000.00</b>	<b>29,227,000.00</b>
<b>CAPITAL GRANTS - ALLOCATIONS IN KIND</b>					
Wembezi Upgrade	NDPG (Allocation in-kind)	PEC120	400,000.00	500,000.00	500,000.00
Electrification	INEP(allocation in kind)	ISE7	10,841,000.00	413,000.00	306,000.00
<b>TOTAL GRANTS - ALLOCATION IN KIND</b>			<b>R 11,241,000.00</b>	<b>R 913,000.00</b>	<b>R 806,000.00</b>

## 10. OVERVIEW

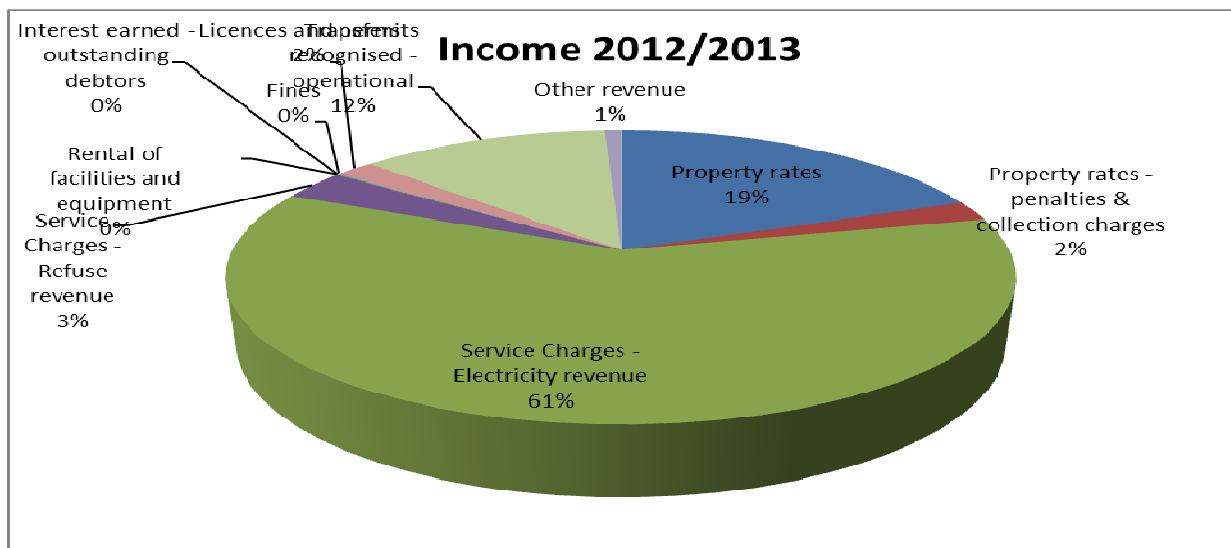
### Revenue to be collected, by source

The total revenue to be collected by the Municipality as shown in the budget is R298.813 million. This amount is made up of revenue billed for services and other municipal charges, as well as operating grants receivable. A monthly cash flow budget is included in the SDBIP to highlight the actual amounts receivable. These figures do differ from the amounts that would be billed. Below is a table and graph that detail the three year operating income in terms of the 2012/2013 MRTEF.

**Table 1 Summary of revenue classified by main revenue source**

Description				Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework			
	R thousand	2008/9	2009/10	2010/11	Original Budget	Adjusted Budget	Fu l Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>											
Property rates	20 212	22 104	23 726	23 409	23 009	23 009	23 009	23 009	23 009	23 434	
Property rates - penalties & collection charges	5 112	5 000	6 230	5 732	5 732	5 732	5 732	5 732	5 847	5 006	
Service Charges - Electricity revenue	71 850	96 669	121 165	155 741	143 741	143 741	143 741	163 610	183 785	208 595	
Service Charges - Refuse revenue	4 771	5 056	5 248	5 535	5 535	5 535	5 535	6 718	9 241	9 795	
Rates office tax and surcharge	749	748	408	467	167	167	167	177	188	199	
Interest earned - outstanding debtors	2 591	339	1 060	340	340	340	340	340	380	207	
Fees	199	345	201	299	299	299	299	302	305	308	
Licences and permits	4 554	4 013	4 230	4 580	4 580	4 580	4 580	4 818	5 050	5 312	
Transfer receipts - operations	18 328	20 894	24 727	29 398	29 480	29 480	29 480	33 078	36 673	39 714	
Other revenue	4 247	2 271	2 480	1 021	2 011	2 011	2 011	2 132	2 280	2 395	
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>138 714</b>	<b>164 987</b>	<b>199 684</b>	<b>238 584</b>	<b>228 888</b>	<b>228 888</b>	<b>228 888</b>	<b>278 932</b>	<b>298 813</b>	<b>331 085</b>	

**Figure 1: Income for the 2012/13 MTREF**



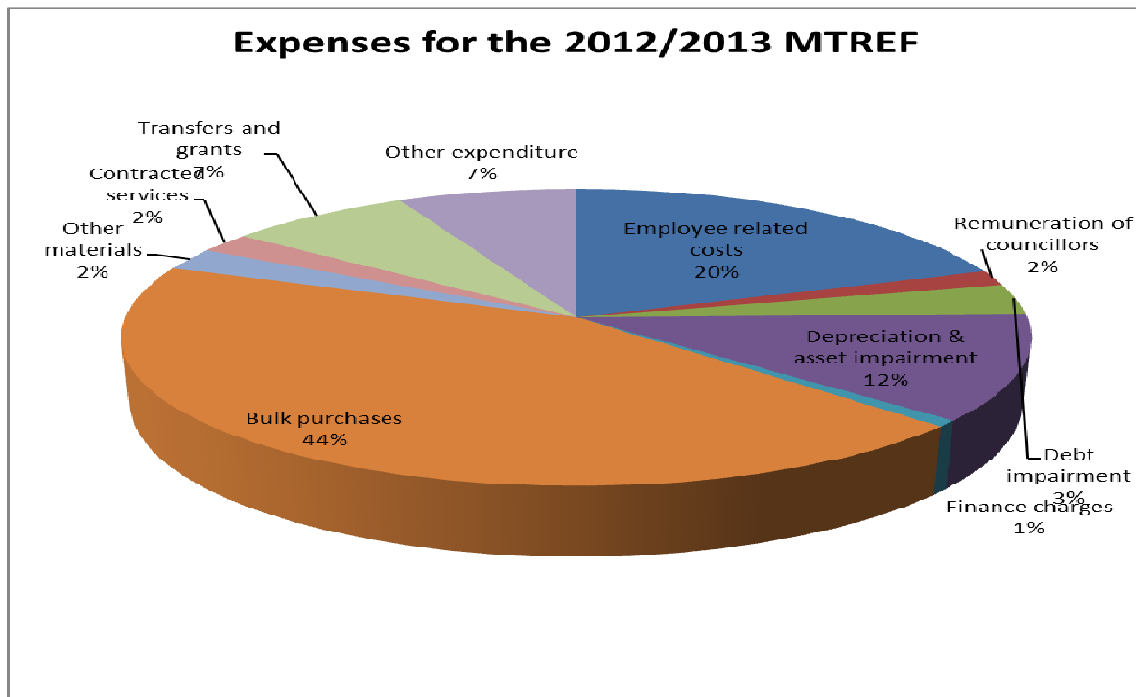
### Operational and Capital expenditure by Vote



This table on page details the operating budgets, separating them into their expenditure and revenue components, and also provides capital expenditure by vote. This would be monitored on a monthly basis. Below is a summary of the operating expenditure for the 2012/2013 MTREF.

**Table 2 Summary of operating expenditure by standard classification item**

Description	2009/10	2010/11	2011/12	Current Year 2012/13				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year #1 2013/14	Budget Year #2 2014/15
<b>Expenditure By Type</b>										
Employee related costs	37 012	47 352	51 402	56 523	55 457	56 457	55 457	55 525	53 052	55 334
Remuneration of councillors	3 621	3 843	3 673	4 024	4 691	4 691	4 691	4 926	5 172	5 430
Depreciation	8 342	10 489	2 789	10 000	12 800	12 800	12 800	10 000	12 000	14 000
Depreciation & asset impairment	17 220	18 578	27 100	31 688	31 688	31 688	31 688	31 000	38 000	40 000
Finance charges	491	911	1 012	1 050	2 050	2 050	2 050	2 153	2 260	2 373
Bulk purchases	55 371	74 023	96 242	121 948	121 948	121 948	121 948	132 315	148 338	168 363
Other materials	-	-	3 142	-	-	-	-	7 305	7 670	8 054
Contracted services	1 889	2 477	2 891	3 180	5 925	5 925	5 925	6 518	7 189	7 888
Transfers and grants	-	-	-	-	-	-	-	22 689	24 452	26 398
Other expenditure	36 684	27 594	24 527	24 643	29 609	29 609	29 609	21 850	22 943	24 090
Loss on disposal of assets	-	1 341	22	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>160 610</b>	<b>185 405</b>	<b>216 515</b>	<b>253 354</b>	<b>264 866</b>	<b>264 866</b>	<b>264 866</b>	<b>302 261</b>	<b>331 102</b>	<b>363 478</b>



**Quarterly Projections**

Whilst the above two components focused on amounts of revenue and expenditure, this component contains objectives in the form of service delivery targets and other performance indicators which is detailed on page

## **11. CONCLUSION**

The implementation of sound financial planning and budgeting will ensure sustainable service delivery that would result in growth for the municipality. These budgets, business plans and strategies have been developed to ensure that backlogs are addressed and that future financial problems are avoided and timeously corrected. It is also to ensure that projects planned are adequately funded and that future projects can be realistically planned and budgeted.

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**Ms P.N Njoko**  
**Municipal Manager**